



Douglas County

Q1-Q3 Strategic Plan Progress

Board of County Commissioners'
Meeting
March 26, 2018

Goals for Today's Report

- Provide a summary on the status of the Plan & Initiatives as we start the Tentative Budget process
- Share Initiatives where direction will need to be determined
- Provide details about plan progress
- Provide time frames for Strategic Plan (SP) items needing financial action or financial policy direction during the next 6 months
- Share what's next in the SP cycle

Background

- June 1, 2017 – Plan approval
- July 1, 2017 – Implementation began
- Sept. 19, 2017 – Citizens' Roundtable at TRE
- November 27, 2107 – Q1 Progress Update & confirmation of budget priorities
- **Today** - Update Q1-Q3 Progress Update

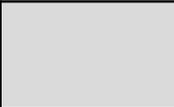
Third Quarter Progress Update



- Inclusive of Q1-Q3
- Multiple Year Plan
 - Actuals through January
 - Projected for part of February & all of March

Overall Performance

88% of Initiatives – On Target!

Overall Performance					Total
Initiatives by Status (ex. 1.1)	29	2	0	2	33

Green – Within 10% of periodic target

Yellow – 11-20% of periodic target

Red – Greater than 20% off periodic target

Gray – Deferred/not started

How to Read the Report

- Top dashboard
- Arranged by objective
- Initiative owner
- YTD actual
- Status

DOUGLAS COUNTY STRATEGIC PERFORMANCE SUMMARY

Projected Status Through Third Quarter 3/31/2018

OVERALL PERFORMANCE	TOTAL			
Initiatives by Status (ex 1.1)	29	2	0	2
				33

EXECUTIVE SUMMARY

	Goal Owner	YTD Actual	Status
INFRASTRUCTURE: DOUGLAS COUNTY WILL PROVIDE FOR THE MAINTENANCE AND INFRASTRUCTURE NECESSARY TO MEET CURRENT AND...			
1.1 STORMWATER MANAGEMENT PLAN: Complete the Countywide stormwater master plan including a long-term funding strategy *	Larry Werner	43%	ON TARGET
1.2 TRANSPORTATION MASTER PLAN: Complete update of Transportation Master Plan to include identification of future alternative truck and through traffic routes as envisioned in the Valley Vision Plan *	Erik Nilssen	53%	OFF TARGET
1.3 BROADBAND AVAILABILITY: Develop and implement a Dig Once policy to expand broadband availability throughout the County. *	Ron Roman	27%	ON TARGET
1.4 ROAD MAINTENANCE: Working in partnership with residents and businesses, develop long term solutions to fund preventative road maintenance. *	Ron Roman	42%	ON TARGET
1.5 WATER RATE STRUCTURES: Develop multi-year and equitable water rate structures for the water systems throughout the County in partnership with residents and businesses *	Ron Roman	30%	ON TARGET
SAFE COMMUNITY: DOUGLAS COUNTY COMMITS TO THE PROTECTION AND SAFETY OF ITS CITIZENS THROUGH PROFESSIONAL PUBLIC...			
2.1 EMERGENCY OPERATIONS PLAN: Revise Emergency Operations Plan and develop incident response guides by incident type.	Tod Carlini	50%	ON TARGET
2.2 HAZARD MITIGATION PLAN: Annual update to FEMA required Hazard Mitigation Plan.	Tod Carlini	33%	ON TARGET
2.3 EOC TRAINING: Implement EOC-related training to specific EOC Functions.	Tod Carlini	75%	ON TARGET
2.4 PUBLIC WARNING SYSTEMS & NOTIFICATION: Ensure public warning systems & notifications programs are up to date and increase citizen participation overall in programs.	Ron Sagen	41%	ON TARGET
2.5 CITIZENS EMERGENCY RESPONSE TEAM: Continue to engage citizen participation in the Citizens Emergency Response Team program.	Tod Carlini	32%	ON TARGET
2.6 BODY-WORN CAMERAS: Implement state mandated body-worn camera programs.	Paul Howell	33%	ON TARGET
2.7 NEIGHBORHOOD WATCH PROGRAM: Expand and re-energize Neighborhood Watch Program.	Paul Howell	100%	ON TARGET
2.8 RECREATIONAL MARIJUANA IMPACTS: Prepare strategic responses throughout County for impact of recreational marijuana.	Paul Howell	38%	ON TARGET
ECONOMIC VITALITY: DOUGLAS COUNTY WILL WORK WITH PARTNERS TO ENSURE THE COUNTY'S ECONOMIC VITALITY.			
3.1 AFFORDABLE HOUSING: Evaluate the potential of offering affordable housing development incentives through the update of the Housing Element of the Master Plan. *	Mimi Moss	33%	ON TARGET
3.2 MARTIN SLOUGH TRAIL: Complete R-o-W acquisition and construct the Martin Slough Trail.	Mimi Moss	38%	OFF TARGET
3.3 DEVELOPMENT REVIEW PROCESS: Evaluate development review process and staff support to identify opportunities to improve process flow.	Larry Werner	0%	NOT STARTED
3.4 REDEVELOPMENT PROGRAM: Reevaluate the benefits of the Redevelopment Program and if needed identify priority projects and timelines	Larry Werner	67%	ON TARGET
3.5 PONY EXPRESS TRAIL: Align stakeholders and develop a design for the Pony Express Trail as an additional tourism opportunity.	Lisa Granahan	45%	ON TARGET
3.6 YEAR-ROUND CONFERENCE CENTER: Work with local partners and stakeholders to initiate the development of a year-round conference/entertainment venue at Lake Tahoe (within Douglas County).	Lisa Granahan	67%	ON TARGET
3.7 VACATION RENTAL ORDINANCE: Evaluate the need to update the Vacation Rental Ordinance to include changes in on-line vacation rentals (AirBnB, VRBO, etc).	Mimi Moss	69%	ON TARGET
3.8 WORK-BASED LEARNING OPPORTUNITIES: Create more work-based learning opportunities for students to gain insight into college majors and career pathways.	Lisa Granahan	63%	ON TARGET

YTD Actual

Status

Owner

Direction to be Determined

- Transportation Plan Update (1.2) – direction on level of service
- Martin Slough Trail (3.2) – continue to work with NDOT on acquisition of right-of-way

Items Completed/Progress Made

- Direction given on **Local Road Maintenance (1.4)**
- Direction about truck restrictions on **Muller Parkway (1.2)**

Items Completed/Progress Made

- **Reverse 911 Registration** now at 2,800 subscribers (2.4)



- **New Integrated Public Alert & Warning System (IPAWS) launched** in January (2.4)
- **95 new Citizens Emergency Response Team (CERT) Members** (2.5)

Items Completed/Progress Made

- Completed Vendor testing for **Body-Worn Cameras (2.6)**
- 2 new **Neighborhood Watch Programs (2.7)**



**Ruhenstroth
Neighborhood Watch Meeting**

Items Completed/Progress Made

- Direction to dissolve **RDA Area #1** (3.4)
- National Parks Service Technical Assistance renewed to develop draft concept plan for the **Pony Express Trial Phase I** (3.5)



Items Completed/Progress Made

- Preliminary design & draft environmental documents for **Event Center** underway (3.6)



- Draft language developed for update to **Vacation Rental Ordinance** (3.7)

Items Completed/Progress Made

- Decision not to implement **Curbside Recycling Program** (4.2)
- **Fraud, Waste & Abuse Policy** Adoption (5.5)
- **Audit Committee** Adoption (5.5)



Upcoming Financial Action or Financial Policy Direction

April – June 2018

- Stormwater Management Plan Implementation(1.1)
- Vacation Rental Ordinance (3.7)
- Management Training Program (6.3)

July – Sept. 2018

- RDA #1 – which projects to fund

Upcoming Financial Action or Policy Direction

Other Future Items

- Martin Slough Trail (3.2) – if additional funding is needed
- Transportation Master Plan – update Level of Service analysis
- Local Road Maintenance – additional funding to meet PMI of 70%
- Body-Worn Cameras – sustainable funding
- Development Review Process – professional services contract
- Event Center – RDA funding for engineering and architectural work
- County Facilities Plan – professional services contract

What's Next in the SP Cycle?

- Q4 Performance Report – Aug. 2018
- Citizen Roundtables in each Commission District
 - Aug./Sept.
 - Report progress
 - Hear from citizens about their priorities related to Objectives/Initiatives

Q1-Q3 Strategic Plan Progress

Questions

